Department of Human Resources Finance/Executive Committee Quarterly Report



"Driving Policy, Partnerships, and Progress"





Presented by: Jeffrey B. Norman, Commissioner

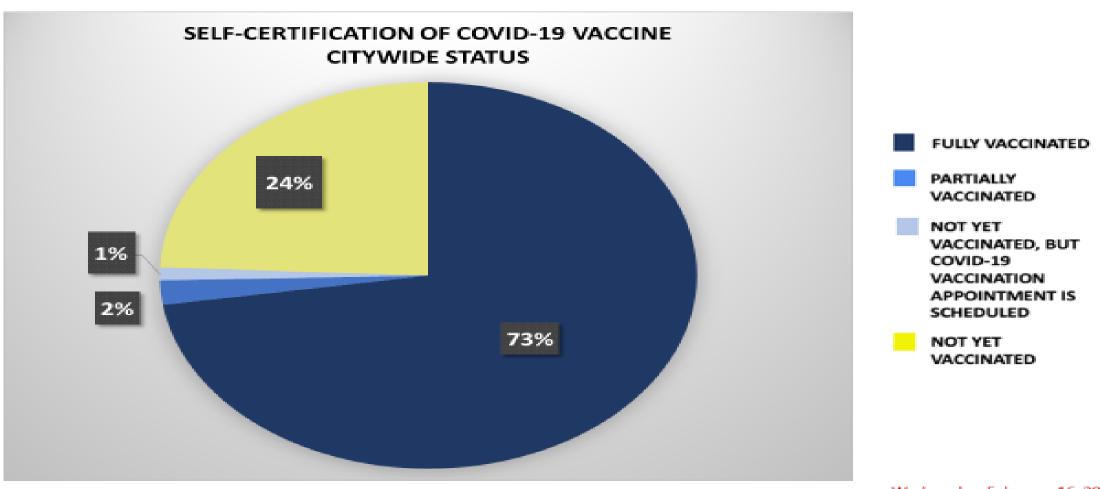
February 16, 2022

OVERVIEW

□ Coronavirus Disease 2019 (COVID-19) Pandemic Response
☐COVID-19 Workforce Vaccination Rate
☐COVID-19 Vaccination Incentive Program
□COVID-19 Vaccination Events
□ Departmental Highlights
☐ Employee Assistance Program
☐ Talent Acquisition
☐Premium Pay
Training and Organizational Development
☐ Procurements
☐ Quarterly Headcount Statistics

COVID-19 EMPLOYEE VACCINATION

City of Atlanta Workforce Vaccination Rate



COVID-19 EMPLOYEE VACCINATION



City of Atlanta's Employee Vaccination Incentive Program

On Mayor Dickens first day in office, Executive Order 2022-01 was issued to extend the City's \$100 vaccination incentive program through June 30, 2022, in an effort to encourage all City employees to take advantage of the opportunity to protect themselves against COVID-19.

- ☐ City employees receiving their initial COVID-19 vaccinations between September 15, 2021 and June 30, 2022 shall be eligible to receive a one-time One Hundred Dollar (\$100.00) incentive payment
- ☐ City employees receiving a COVID-19 booster between October 18, 2021 through June 30, 2022, shall also be eligible to receive a one-time One Hundred Dollar (\$100.00) incentive payment

A successful vaccination event was held on January 14, 2022 at City Hall, wherein the Mayor appeared, spoke to employees, and participated in a raffle to reward four (4) employees with Fitbit watches.

COVID-19 EMPLOYEE VACCINATION

COVID-19 Vaccination Events

Location	Date
CLAIRE DRIVE	September 12, 2021
DPW – MADDOX PARK	September 16, 2021
WATER LODGE	September 23, 2021
DPW – LAKEWOOD	September 29, 2021
DPW – MADDOX PARK	October 7, 2021
CLAIRE DRIVE	October 12, 2021
WATER LODGE	October 14, 2021
DPW – LAKEWOOD	October 20, 2021
ATLANTA CITY HALL	November 9, 2021
PUBLIC SAFETY HQ	November 10, 2021
DPW – SWS CHESTER	November 17, 2021
ATLANTA H/J AIRPORT	November 23, 2021
PUBLIC SAFETY HQ	December 1, 2021
PARKS & RECREATION	December 2, 2021
DPW – SWS CHESTER	December 8, 2021
ATLANTA CITY HALL	December 10, 2021
ATLANTA H/J AIRPORT	December 17, 2021
ATLANTA CITY HALL	January 14, 2022
ATLANTA CITY HALL	March 15, 2022
ATLANTA CITY HALL	March 19, 2022

^{*}Note: Open to All City Employees and Family Members

Psychological Services/Employee Assistance Program





Psychological Services/Employee Assistance Program

Confidential Support

Promoting a Life of Wellness and Work Life Balance

Weekday Service Hours:

Monday - Friday 8:15am - 5pm

Contact 404-546-3074 to schedule an appointment or for more information

CRISIS INTERVENTION AFTER HOURS & WEEKENDS CALL 404-614-6525

PS/EAP Can Help With:

- Individual & Couples Counseling
- Consultation
- Personal & Work Relationships
- Stress Management
- Trauma
- Emotional Distress
- Anxiety
- Martial Issues
- Substance Abuse

PS/EAP is an added health benefit that offers FREE Short-Term Services to the City of Atlanta Employees and their immediate family members living in the same household. PS/EAP follows the guidelines on confidentiality set by the State of Georgia Board of Psychological Examiners and the Board of Professional Counselors, Social Workers, Substance Abuse Professionals and Marriage & Family Therapist. All clients sign informed consent form prior to counseling, which includes information about confidentiality.

Our Clinical Staff are all licensed in the State of Georgia and includes licensed psychologists, counselors, and substance abuse professionals.

Psychological Services & EAP

Engagement & Wellness Initiatives

- EAP 101 Briefings (all departments)
- Resiliency and Stress Management During the Pandemic Presentations (various departments)
- Self-Care Awareness for DWM Waterdrops
- EAP Holiday Blues for AFRD, APD and DHR
- Increase in utilization of counseling services for employees and their families
- Pulse Checks for AFRD and APD
- "The Dynamics of Mental Health" for APD Recruit and Sergeants Training
- City Hall COVID Vaccine Wellness Fair
- Parks and Recreation's APD training Series (EAP 101 & Stress Management)

QR Codes For Wellness Scan each topic with smartphone to access resources Calm Insight Timer Exercise Nutrition Meditation & Sleep Meditation Am I Ok Suicide Stress Tips Suicide Surveys Prevention II Prevention I

TALENT ACQUISITION

City of Atlanta's Targeted Recruitment Efforts

Expand the City's Employer Brand Value

• Amplify the City of Atlanta's employer brand through targeted marketing, communication, and Constituent outreach. This will continue to give the City a competitive advantage in acquiring new talent, ultimately maintaining its reputation as an *Employer of Choice*.

Improve the Quality of Job Descriptions

• Strategically partner with Client Groups and HRBP's to better align and advance the City of Atlanta's departmental job descriptions to ensure an accurate depiction of the job and department for which we are hiring. This will assist in reducing turnover by encouraging applicants who do not feel committed or qualified to self-select out.

Deploy Digitized Talent Acquisition Playbook (February 2022)

• The TA Playbook is a well-organized digital manual, accessible to internal stakeholders that describes the City's recruiting policies, workflows and procedures, interview guidelines as well as FAQs.

Accelerate the Recruiting Process via Pipeline Strategies

• Continue to build a robust *Talent Pipeline* to readily access a database of quality and qualified candidates. This will be attained by assigning key identifiers (i.e., skill identification, education level, previous experience, available start date, etc.) eventually decreasing the number of days it takes to fill an open position, and result in a significant lower "time to fill" and a higher quality of hire for key positions.

TALENT ACQUISITION

City of Atlanta's Targeted Recruitment Efforts

Public Safety

Next Steps Campaign

Partnered with APD Background & Recruitment team to outline next steps hiring process for police recruits and lateral transfer applicants.

Increased candidate touch point

Created Job-Specific Application Acknowledgement for APD and AFR requisitions in Taleo to increase communication with candidates.

Candidate check-in for incomplete applications

LinkedIn Targeted Campaigns

Colleges & Universities

Military Personnel & Veterans

APD General Campaign

Facilitated City of Atlanta's Inaugural Public Safety Hiring Event

10/22/2021

APD Virtual Open House

1/26/2022

2/23/2022

Total APD Recruits onboarded-63

Total AFR Recruits onboarded -77

Department of Public Works

DPW Candidate Metrics: October 1, 2021 – February 10, 2022 ESW, ESWII, SWEO, SWO I, SWO II, SW Route Supervisors

Total Hired

71

- Facilitated Hiring Blitz for CDL Drivers 1/28/2022
- Facilitated Onboarding Blitz for CDL Drivers 2/8/2022

ATL 311

21 Customer Service Reps hired (since Dec '21)

Upcoming Training Classes

- Thursday, March 17th
- •Thursday, April 14th
- •Thursday, May 12th
- Thursday, June 9th

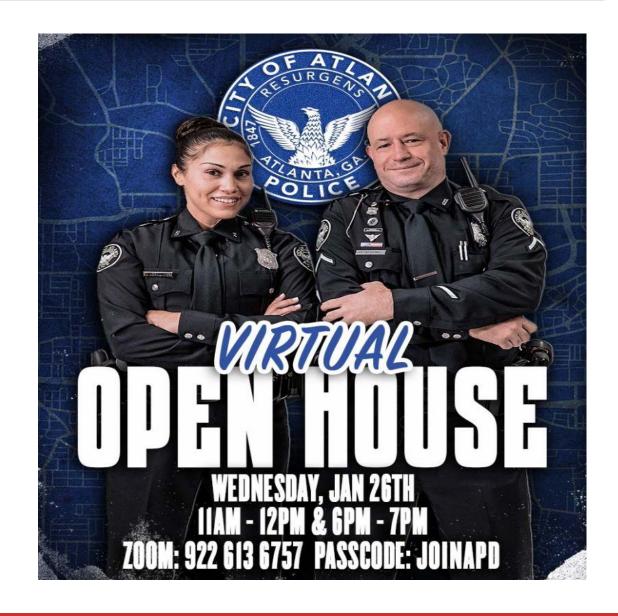
Customer Service Representatives Currently Active

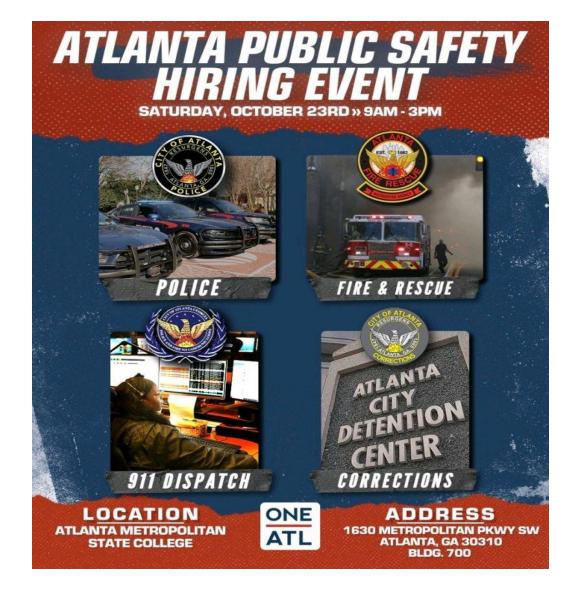
- 36 phone agents
- 6 Team Leads (also assist with phones)
- 10 currently in training (slated to move to live production -03/04/2022)

Number of Customer Service Reps To Fully Staff Call Center

78

HIRING EVENTS





PREMIUM PAY

Ordinance 21-0-0709

- To provide temporary premium pay through June 30, 2022 to City of Atlanta critical infrastructure employees within the Department of Public Works, Department of Transportation, Department of Parks and Recreation, Department of Enterprise Management, and Department of Corrections performing essential inperson front line services as designated by the Chief Operating Officer during the COVID-19 public health emergency and as defined under the American Rescue Plan Act (ARPA).
- The premium pay shall be three dollars and twelve cents (\$3.12) per hour (approximately \$500 per month) applied to an eligible employee's regular rate of wages.



CITY COUNCIL ATLANTA GEORGIA

21-0-0709

AN ORDINANCE BY COUNCILMEMBERS MARCI COLLIER OVERSTREET, ANDREA L. BOONE, CLETA WINSLOW, JOYCE M. SHEPERD AND MICHAEL JULIAN BOND AS SUBSTITUTED BY FINANCE-EXECUTIVE COMMITTEE TO AUTHORIZE THE CHIEF FINANCIAL OFFICER AND THE COMMISSIONER OF THE DEPARTMENT OF HUMAN RESOURCES TO UTILIZE AMERICAN RESCUE PLAN ACT (ARP) RECOVERY FUNDS FOR PREMIUM PAY AS AUTHORIZED BY THE AMERICAN RESCUE PLAN ACT; TO PROVIDE THAT THE PREMIUM PAY AUTHORIZED HEREBY SHALL BE PAYABLE AND SHALL REMAIN IN EFFECT THROUGH JUNE 30, 2022. AND FOR OTHER PURPOSES.

WHEREAS, like much of the world, the United States, the State of Georgia, and the City of Atlanta are creatly responding to an outbreak of respiratory disease caused by a novel coronavirus named "SARS-CoV-2" and the disease it causes named "coronavirus disease 2019" (abbreviated "COVID-19"); and

WHEREAS, on March 11, 2020 the World Health Organization declared the COVID-19 outbreak a pandemic; and

WHEREAS, on March 13, 2020 the President of the United States announced a national emergency in response to the COVID-19 pandemic, which included two emergency declarations: one under the National Emergencies Act and one under the Stafford Disaster Relief and Emergency Assistance Act, and

WHEREAS, on March 14, 2020 Governor Brian Kemp signed a public health state of emergency to address the COVID-19 pandemic through assisting health and emergency management officials across Georgia by deploying all available resources for the mitigation and treatment of COVID-19; and

WHEREAS, due to the COVID-19 pandemic, on March 15, Mayor Keisha Lance Bottoms declared there to be an emergency in existence within the City of Atlanta purvuant to Section 2-181(a) of the City of Atlanta Code of Ordinances; and

WHEREAS, subsequently, Mayor Bottoms issued a series of orders issued under her emergency powers which renewed the declaration of the emergency in existence within the City of Atlanta pursuant to Section 2-181(a) of the City of Atlanta Code of Ordinances; and

WHEREAS, the Center for Disease Control ("CDC") has issued guidance on the emerging and rapidly evolving situation of the COVID-19 pandemic, including how to protect oneself from this illness; and

WHEREAS, in recognition of the necessity of certain front-line City of Atlanta employees to continue their work in arees necessary for the purposes of eliminating or reducing immediate threats to life, public health, or safety where their work could expose them to the coronavirus, on March 16, 2020, Mayor Bottoms signed Administrative Order 2020-04, via which the Chief Operating Officer was ordered to coordinate with the Commissioner of the Department of Human Resources to examine,

Last Updated: 09/30/21

Page 1 of 11

ORACLE LEARN MODULE

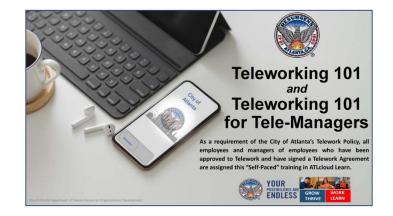
Current Compliance Training Modules

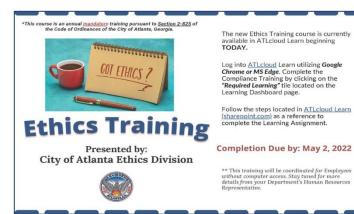












ORACLE LEARN MODULE

Upcoming Compliance Training Modules



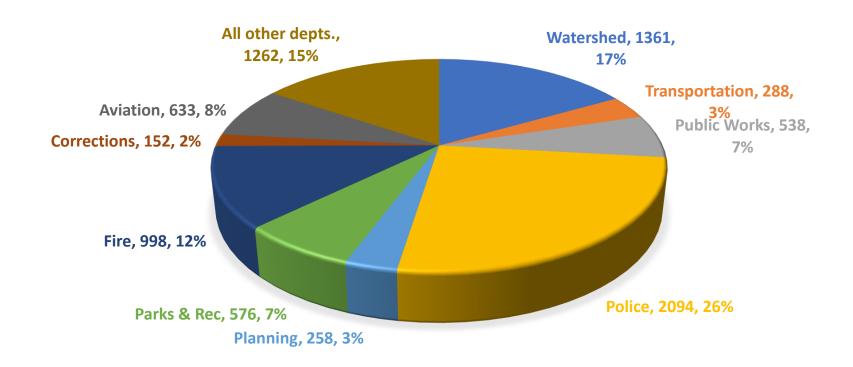




UPCOMING PROCUREMENTS

Health Center Management	Health Center Management on behalf of the City of Atlanta for the Onsite Employee Wellness Center
CareerBuilder Inc./Job Board Services	CareerBuilder is the host to the City of Atlanta career page
Employee Healthcare Benefits	Solicitation for employee healthcare benefits to support the City of Atlanta's active and retiree employee base
City-wide Compensation Study	Conduct a benchmark compensation study of all City of Atlanta positions and make recommendations to update our compensation structure in accordance with the study results

TOTAL 8160



- HEADCOUNT AS OF FEBRUARY 13, 2022
- FTE counts cover General Fund, Enterprise Funds, and Trust or Grant Funded positions

QUARTERLY HEADCOUNT STATISTICS

DEPARTMENT	AUTHORIZED	FILLED
Atlanta Citizens Review Board	12	10
Atlanta Fire Rescue	1,187	998
Atlanta Information Management	166	114
Atlanta Police	2,667	2,094
Audit	17	15
Aviation	781	633
City Council	50	85
City Planning	301	258
Corrections	221	152
DCS	128	103
Enterprise Assets Management	106	93
Ethics	10	9
Executive Office	176	182
Finance	175	139
Grants & Commuity Development	43	10
Inspector General	12	12
Human Resources	141	122
Judicial Agencies	186	116
Law	98	85
Parks & Recreation	498	576
Planning	301	258
Procurement	83	53
Public Defender	46	38
Public Works	678	538
Solicitor	89	76
Transportation	378	288
Watershed Management	1,609	1,361
TOTAL:	10,159	8,160

Active Employee Headcount

QUESTIONS?